

## Welcome to your CDP Climate Change Questionnaire 2019

### C0. Introduction

#### C0.1

**(C0.1) Give a general description and introduction to your organization.**

ENKA İnşaat ve Sanayi A.Ş., a company with its headquarters in İstanbul, Turkey, provides services in the following areas through its affiliated companies, foreign enterprise branches and jointly controlled entities:

- Engineering and Construction
- Power Generation
- Real Estate
- Trade

Founded in 1957, ENKA İnşaat ve Sanayi A.Ş. (ENKA) provides comprehensive services including design and engineering at the purchasing, construction, commissioning, operation, maintenance and project management stages of all kinds of construction projects. It operated mainly in Turkey in the early years and later in other countries. ENKA has carried out more than 500 projects in 45 countries. Working with human resources comprising more than 20,000 and a machinery park valued at more than USD350 million, ENKA has succeeded in making its services available everywhere in the world.

2018 is the second CDP reporting year for ENKA. The report chapters entitled Energy Efficiency and Climate Change and Water Management cover the activities of ENKA Headquarters, two of ENKA İnşaat Projects, Çimtaş (Steel and Pipe), ENKA Power (all three plants), ENKA Pazarlama, ENKA Schools Kocaeli, ENKA Sports Club and ENKA Real Estate (CCI, ENKA TC, MKH). Scope of the CDP reporting is planned to be expanded to cover all ENKA activities and subsidiaries in future reporting years.

## C0.2

**(C0.2) State the start and end date of the year for which you are reporting data.**

	Start date	End date	Indicate if you are providing emissions data for past reporting years
Row 1	January 1, 2018	December 31, 2018	No

## C0.3

**(C0.3) Select the countries/regions for which you will be supplying data.**

- Georgia
- Russian Federation
- Turkey

## C0.4

**(C0.4) Select the currency used for all financial information disclosed throughout your response.**

- USD

## C0.5

**(C0.5) Select the option that describes the reporting boundary for which climate-related impacts on your business are being reported. Note that this option should align with your consolidation approach to your Scope 1 and Scope 2 greenhouse gas inventory.**

- Operational control

## C-EU0.7

**(C-EU0.7) Which part of the electric utilities value chain does your organization operate in? Select all that apply.**

**Row 1**

**Electric utilities value chain**

Electricity generation

**Other divisions**

## C1. Governance

### C1.1

**(C1.1) Is there board-level oversight of climate-related issues within your organization?**

Yes

#### C1.1a

**(C1.1a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for climate-related issues.**

Position of individual(s)	Please explain
Chief Executive Officer (CEO)	The overall accountability for climate change within ENKA lies with the President and Chairman of the Executive Committee (CEO), who is reporting to company's Board of Directors. The ENKA Board of Directors has oversight of all areas of risk, including climate change.

#### C1.1b

**(C1.1b) Provide further details on the board's oversight of climate-related issues.**



Frequency with which climate-related issues are a scheduled agenda item	Governance mechanisms into which climate-related issues are integrated	Please explain
Scheduled – all meetings	<ul style="list-style-type: none"> <li>Reviewing and guiding strategy</li> <li>Reviewing and guiding major plans of action</li> <li>Reviewing and guiding risk management policies</li> <li>Reviewing and guiding business plans</li> <li>Setting performance objectives</li> <li>Monitoring implementation and performance of objectives</li> <li>Overseeing major capital expenditures, acquisitions and divestitures</li> <li>Monitoring and overseeing progress against goals and targets for addressing climate-related issues</li> </ul>	<p>For climate change risk, the Board and the CEO are supported by the ENKA Sustainability Committee that is composed of members of Corporate Groups and ENKA’s subsidiaries’ representatives. The Committee’s role is to review and advise the Board and CEO on policies and performance against the ENKA’s Code of Business Conduct, and mandatory HSE standards. HSE targets include many objectives such as "0" environmental incidents or developing at least one project related to the environment and the community in each project locations (at least one of each per Project).</p> <p>Beginning in 2018, ENKA has set its sustainability targets including for GHG emissions and water consumption which were approved by the Board and the CEO. All group companies either employ HSE and/or Sustainability experts or have established sustainability departments. HSE and Sustainability performance, depending on each subsidiary’s procedure, is reported monthly to the Sustainability Committee. ENKA Sustainability Committee manages ENKA Group and all Subsidiaries’ sustainability programs and meets quarterly. The outcomes from the Sustainability Committee meetings are reported to the Chairman of the Executive Committee and CEO by the Director of Quality, HSE and Integrity (DQHSEI).</p>

## C1.2

**(C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.**

Name of the position(s) and/or committee(s)	Responsibility	Frequency of reporting to the board on climate-related issues
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Chief Executive Officer (CEO)	Both assessing and managing climate-related risks and opportunities	More frequently than quarterly
Other, please specify Director of Quality, HSE and Integrity	Assessing climate-related risks and opportunities	More frequently than quarterly

## C1.2a

**(C1.2a) Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climate-related issues are monitored (do not include the names of individuals).**

Outside the Sustainability Committee and the CEO, the most senior individual with direct responsibility for climate change, and nominated risk owner, is the Director of Quality, HSE and Integrity (DQHSEI) who has direct access to the CEO. Under the supervision of DQHSEI, a Corporate HSE Team is responsible for evaluating climate change related risks to the ENKA group, supports the business in developing CO2 management strategies and has oversight of the company’s CO2 management implementation programme. The team is led by the Corporate HSE Manager who is the climate change risk focal point, and reports to the DQHSEI.

All ENKA group companies employ HSE and/or Sustainability Managers that report to the DQHSEI through the Sustainability Committee. Climate performance and other climate related issues are reported to the Group Sustainability Team monthly, which feeds the data to the Sustainability Committee that meets quarterly.

For all construction projects, HSE indicators including climate related information is reported by the Project HSE Departments to the Corporate HSE Team, which reports to the DQHSEI monthly, who consolidates and assesses the information and reports to the CEO.

## C1.3

**(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?**

Yes

## C1.3a

**(C1.3a) Provide further details on the incentives provided for the management of climate-related issues (do not include the names of individuals).**

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**Who is entitled to benefit from these incentives?**

Management group

**Types of incentives**

Monetary reward

**Activity incentivized**

Other, please specify

Sustain. and climate change achievements

**Comment**

Incentives for successful management of sustainability and climate change related issues are provided in ENKA through the evaluation of the Executive Committee. Project/Business managers are rewarded for achievements and good practices.

Executive Committee also monitors the financial management and environmental performance of corporate and project executives and rewarded with yearly premiums according to their seniority and experience.

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**Who is entitled to benefit from these incentives?**

All employees

**Types of incentives**

Recognition (non-monetary)

**Activity incentivized**

Efficiency project

**Comment**

Recognition incentives are in place for employees on HSE related topics. HSE Incentive Procedure, which includes sustainability and environment topics as well, states whoever reports or notifies any non-conformities, contributes to HSE and Quality applications or increases the perception of these concepts within projects and has extraordinary operating performance gets rewarded individually with individual KPI'S through premiums and behaviour recognition.

## C2. Risks and opportunities

### C2.1

**(C2.1) Describe what your organization considers to be short-, medium- and long-term horizons.**

	From (years)	To (years)	Comment
Short-term	0	1	Business lines such as construction and power generation are very sensitive to extreme weather events. Therefore, risks and opportunities are considered in planning and investment decisions.
Medium-term	1	5	Policy implications, regulation changes and climate change scenarios are creating risks and opportunities for ENKA activities such as power generation, water withdrawal for cooling or wind turbine tower production.
Long-term	5	20	Investment decisions such as improvement of efficiency in NG power plants, new investment for increasing capacity of wind turbine tower production or using green building standards for new buildings.

### C2.2

**(C2.2) Select the option that best describes how your organization's processes for identifying, assessing, and managing climate-related issues are integrated into your overall risk management.**

Integrated into multi-disciplinary company-wide risk identification, assessment, and management processes

## C2.2a

**(C2.2a) Select the options that best describe your organization's frequency and time horizon for identifying and assessing climate-related risks.**

	Frequency of monitoring	How far into the future are risks considered?	Comment
Row 1	Six-monthly or more frequently	1 to 3 years	Risk Management heads the list of areas to which ENKA attaches priority in all of its processes and activities. The implementation of the risk-based thinking approach is constantly being encouraged by ENKA's top management. Accordingly "Early Risk Identification Committee" (the Committee), made up of the non-executive members of the Board of Directors, has been established under the Executive Committee. Furthermore, a "Risk Management Working Group" has been set up to operate in conjunction with the Committee in order to ensure that an effective risk management programme is implemented throughout the company, to determine the principles and methods on which this programme is to be based, to guarantee the continuous development of a corporate culture of risk management extending to all projects, units and individuals, and to conduct the risk management function effectively.

## C2.2b

**(C2.2b) Provide further details on your organization's process(es) for identifying and assessing climate-related risks.**

It is very well known by ENKA that the global climate is changing, and will continue to change, in ways that affect the planning and day to day operations of businesses, government agencies and other organizations. Any impact resulting in more than 1% increase in capex or causing more than 1% decrease in revenues is classified as substantive financial impact. Any impact, which may result in 1 day or longer disruption, or those that may constitute safety risk are further considered as substantive strategic impacts. Probability, frequency and impact are taken into account when classifying an impact whether it may be substantive or not. The Early Risk Identification Committee together with its working group in ENKA has been performing routine analysis to identify climate change risks in an early manner that could endanger the existence, development and continuity of the company. Based on the results of these analysis, the Committee developed procedures so that they can be adapted and therefore associated risks are mitigated:  
Company Level:



The Risk Management Working Group, which reports to the Early Risk Identification Committee (Board Level) includes upper management representatives from both ENKA and its subsidiaries. This Working Group is specifically organized for company level risks. As part of company level risk management program ENKA Group has implemented the following:

- All business-lines to have a comprehensive Business Continuity Management Plan (both company-level and asset level ramifications)
- Inclusive Risk Management – Corporate risk register (Company-wide) now includes potential impacts caused by adverse weather conditions
- Corporate Sustainability Strategy – Business decisions in all major processes (i.e. Engineering, Procurement and Construction) are made in compliance with the sustainability policy of the company to reduce emissions
- ENKA Academy Curriculum – Number of training hours on climate change increased for employees, supply chain stakeholders and clients

Asset Level:

Asset is defined as individual construction projects, business lines and facilities. Project specific risks are managed by Project Risk Management teams that are either lead by Project Manager or Contract Manager depending on the nature of the Project. This ensures increased collaboration between all stakeholders whilst performing business: Planners, Designers, Sub-contractors, Clients, Manufacturers and Regulatory Bodies

- Each Project and Facility established Emergency Preparedness and Response Planning – based on HSE Standards as well ISO 14001 requirements that include responses to climate related risks.
- ENKA has established the Corporate Engineering Center to increase research and development on impacts of climate change on material selection processes and alternative engineering solutions better suited to climate for construction projects including Power Plant tenders. Thus, Climate Adaptation needs to be considered early in the planning / design stages of all projects (i.e. comprehensive Environmental Impact Assessments to be performed based on Project specific climate and other environmental risks).

For construction projects and ENKA Pazarlama, activities increasing awareness of supply and value chains have been conducted. Construction projects work with the members of the supply chain to collect climate related information from them, enabling them the ability to integrate risks / challenges into procurement processes and offer solutions for specific projects.

- Storage / Warehouse Planning – All business lines are managing their inventories as per the requirements of new climate change based procedures of the company
- BIM (Building Information Modelling) is used in specific projects. This process utilizes climate models throughout the engineering scope of works.

## C2.2c

**(C2.2c) Which of the following risk types are considered in your organization's climate-related risk assessments?**

	Relevance & inclusion	Please explain
Current regulation	Relevant, always included	<p>ENKA has activities in numerous countries and regions. Assessment of relevant regulations are critical for risk assessment and planning. For example; regulations for water withdrawal and discharge are important for our natural gas combined cycle power plants in İzmir, Gebze and Adapazarı that use large amounts of water for cooling or numerous construction projects in which we use water for dust prevention, especially in the Middle East/Gulf region. Impacts on climate change related to water availability is considered for each facility. GHG emission regulations are also applicable in some locations and considered in regulatory risk assessments and planning. For example, natural gas plants are in scope of Turkey's GHG MRV regulation and their adherence to the regulation is an important process in their risk management processes.</p> <p>"Early Risk Identification Committee" and "Risk Management Working Group" has identified the following climate-related risks which might have substantive potential impacts;</p> <ul style="list-style-type: none"> <li>• International Agreements e.g. Paris, etc.</li> <li>• National Regulations (GHG MRV Regulation and Water related regulations – Regulation on Water Pollution Control, Regulation on Wastewater Collection and Dissemination Systems, etc.</li> <li>• Financial limitations for fossil fuel burning power plants</li> <li>• Lack of fresh water</li> <li>• Undesired Water Events such as floods etc.</li> <li>• Regulations on host countries</li> <li>• Increasing of environmental awareness</li> <li>• Requirements which are enforced by clients such as LEED, Bream etc.</li> <li>• Compliance of Life-Cycle requirements on ISO 14001:2015</li> </ul>
Emerging regulation	Relevant, always included	<p>Emerging regulations at national and international level are considered in investment planning, procurement and business development strategies. For example, if there will be an additional carbon tax on energy consumption, implications and options are considered in investment/procurement phase. Similarly, in light of the emerging ETS regulation (considered to be the next step of the current GHG MRV Regulation) in Turkey, investment plans are developed and implemented for meeting applicable emission criteria for ENKA's natural gas combined cycle power plants in İzmir, Gebze and Adapazarı.</p>
Technology	Relevant, always included	<p>Staying current on the emerging technological trends is very important in the construction sector. Climate change impacts the EPC sector, specifically when it comes to tenders of power plants. Therefore, ENKA has established a Corporate Engineering Center – to perform increased research and development on impacts of climate change on material selection</p>

		<p>processes and alternative engineering solutions better suited to the changing climate. Thus, Climate Adaptation is considered early in the planning / design stages of all construction projects (e.g. comprehensive Environmental Impact Assessments to be performed for each project). Apart from EPC, Power Generation also is becoming more and more competitive due to climate change. For example, advances in technology of natural gas power plants may create risks for ENKA Power in terms of competition with greenfield natural gas plants with higher efficiency and lower emissions. Therefore, ENKA Power invests in new technologies to lower the fuel consumption and emissions from its Natural Gas Combined Cycle Power Plants in İzmir, Gebze and Adapazarı. For example, a specific investment (Advanced Gas Path &amp; Dry Low NOx) in the power plants to reduce the emission intensity by 2.6% was made with the assistance of the power train manufacturers.</p>
Legal	Relevant, always included	<p>Implications of policy interventions on business activities in host countries are always monitored. ENKA İnşaat is considering new technologies while building new NG power plants. Similarly, ÇİMTAŞ is monitoring the implications of increasing interest in renewable (wind) power plants to their activities. ENKA real estate and Engineering group has increased capacity for designing new buildings using LEED or BREEM standards considering the demand from the market.</p>
Market	Relevant, always included	<p>Market developments due to climate change is being closely monitored by ENKA Group to maintain and strengthen ENKA's position and reputation in its business lines. ENKA's different subsidiaries have increased the share of revenues from "green" products such as renewable energy generation parts, construction projects based on energy efficiency schemes etc.</p> <p>For example, ENKA Group subsidiary ÇİMTAŞ Steel is monitoring the implications of increasing interest in renewable (wind) power plants to their activities very closely. In this regard, ÇİMTAŞ has increased the revenues from the construction of wind towers, rotors &amp; stators to 19% of total revenues. ENKA Real Estate and Engineering group has their increased capacity for designing new buildings using LEED or BREEAM standards after evaluating the demand from the market. ENKA Real Estate's Russian operations have invested to obtain Russian Green Building Certificates. Some ENKA projects were divested from fossil fuel power plant tenders and contracts for two new Hydroelectric Power Plant in Georgia have been awarded.</p>
Reputation	Relevant, always included	<p>Reputation risks related to climate change are very relevant to ENKA as a group that is involved in many business lines that have high climate related impacts. For example, ENKA Real Estate has invested in obtaining Russian Green Building certificates for their buildings. New buildings by the Real Estate and Engineering group are designed and managed in accordance with LEED or BREEAM schemes.</p>



		<p>All activities performed by ENKA's employees, representatives and subsidiaries must be transparent and accountable, and consistent with the honesty, impartiality and reputation of the company. ENKA Code of Conduct for employees defines the rules and requirements in compliance with ENKA's corporate policy. Similarly, ENKA has established EGVN (ENKA Global Vendor Network) and developed ENKA Supplier Code of Conduct which describes all requirements which should be followed by ENKA's suppliers. ENKA collects sustainability and climate related information from its main suppliers and conducts HSE audits to make sure there are no unforeseen supply chain risks that may impact the company's reputation regarding climate change.</p>
Acute physical	Relevant, always included	<p>Acute physical risk management is extremely important to the continuance of construction and power generation activities. Flash rains and floods, in addition to high winds (especially in dusty regions such as the Middle East, where is involved in many projects) can be very problematic to the construction process. ENKA Insaat closely monitors and uses weather and climate data for project planning including planning of daily activities about construction and installation works. Acute physical risks are minimized through a variety of methods such as risk-sharing with the owner and insurance policies for loss of life, equipment and time due to acute physical events such as floods.</p> <p>ENKA Power monitors weather events and parameters and uses the data in process planning. Furthermore, ENKA Power's power generation operations are insured against acute physical events with all risk insurance policies.</p>
Chronic physical	Relevant, always included	<p>Chronic physical risk management is extremely important for construction planning (such as dams and other power plants that require constant stream of water or highway construction projects where drainage system design must be made according to flood plans that are constantly changing due to climate change) and power generation (cooling water scarcity). In all relevant operations, weather and climate data is considered in planning and decision-making processes. In 2011, considering the risks in water scarcity and quality withdrawn from the dam, ENKA POWER has made an investment to generate fresh water for cooling from sea water in İzmir plant. Other two plants are investigating investment options to reuse/recycle waste water in process.</p> <p>In construction projects where the design responsibility is on ENKA Insaat, infrastructure, architecture and energy project engineering groups consider scenario analyses for chronic physical risks in the design process. Examples include wind tests, material selection, roof load capacity calculations (for accumulated snow etc.).</p>



Upstream	Relevant, always included	<p>Upstream risks brought on by climate change includes nearly all risk types above especially for ENKA Insaat and ENKA Pazarlama. For ENKA Insaat, project tender owners increasingly look for sustainability, climate change and environmental management performance and management systems.</p> <p>Projects that are financed by international banks, financing companies and IFIs require Environmental and Social Impact Assessments to be conducted beforehand. This process and the relevant studies also pose a variety of risks for ENKA as the reports have to be prepared in line with the lenders' ever-increasing, stringent requirements. These risks include but are not limited to; additional costs, stop of work and / or lengthening of the schedule. In the past, two construction projects in Southern Iraq required major revisions to their ESIA reports as well as project plans and procedures that resulted in additional costs due to work stops, deviation from schedule and hiring extra personnel. ENKA Insaat has to manage its climate and wider sustainability risks in a best practice manner to be able to stay competitive in the EPC market.</p> <p>For ENKA Pazarlama, clients are switching to more energy efficient, lower fuel consumption equipment, therefore ENKA Pazarlama had to increase the supply and inventory of low carbon vehicles and equipment.</p>
Downstream	Relevant, always included	<p>With the growth of demand to sustainable and green energy, ENKA has changed its strategy to take part in more “green” projects rather than business-as-usual projects like thermal power plants. For instance, ENKA has invested a lot into converting existing natural gas power plants from open-cycle (simple cycle) power plants (Phase I) to combined cycle power plant (CCPP) (Phase II) operation. This type of conversion projects increase power generation output, improve plant efficiency and decrease environmental impacts remarkably. During recent years, ENKA has constructed couple of conversion projects in Iraq. These are; • Erbil Conversion Project • Sulaymaniyah Conversion Project We are currently building the Dohuk Conversion Project and the more other conversion projects are now on bidding phase where ENKA is a potential candidate for them as well. Divestment from new thermal power plants are also in process. ENKA has invested in the tender for two new Hydroelectric Power Plants in Georgia. Also, ÇİMTAŞ has invested in wind turbine tower production considering the demand for wind energy at national and global level. ÇİMTAŞ has increased its share of revenues from wind towers, rotors &amp; stator parts to 19% of total steel construction revenues.</p> <p>ENKA has established EGVN (ENKA Global Vendor Network) and developed ENKA Supplier Code of Conduct which describes all requirements which should be followed by ENKA's suppliers. ENKA collects sustainability and climate related</p>

		information from its main suppliers and conducts HSE audits to make sure there are no unforeseen supply chain risks that may impact the company's reputation regarding climate change.
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## C2.2d

### **(C2.2d) Describe your process(es) for managing climate-related risks and opportunities.**

At ENKA, views of existing and future energy markets are regularly assessed in addition to policy scenarios under which we operate or expect to operate. To manage the wide array of potential risks inherent to its business lines, ENKA has in place mature processes for risk management, including risks and opportunities that may be associated with climate-change. As per these assessments conducted by all levels of our organisation, we take necessary actions and factor the risks and opportunities into our financial planning process.

The Early Identification of Risk Committee and the Risk Management Working Group at ENKA Group assesses climate-related risks and opportunities at the company level. These include both assessment and management of company level risks such as current and emerging regulations, market, reputation and upstream risks. For example, the ability to participate in Sustainability and ESG Indices (both at a local – BIST Sustainability Index – and Global – FTSE4Good Index – level) as ENKA Group has emerged a very important factor in terms of reputation and upstream risks that could impact the company's ability to obtain new investments and financing. To manage this risk, ENKA Group has established the ENKA Sustainability Policy and 2027 ENKA Sustainability Goals. The establishment of the Sustainability Committee and the inclusion of climate risks in the Risk Management Working Group and by extension in board meetings are some of the examples on how ENKA is managing these transition risks.

For physical risks, all ENKA Insaat and ENKA Power implement scenario analyses and monitor weather patterns carefully. While it is not possible to give project specific information, physical factors came into play recently in some of ENKA Insaat's infrastructure and energy projects. When climate change factors are added on top of the requirements set forth by the lenders, these risks have more severe consequences. Linear projects such as pipelines and motorways are the most affected type of projects in this regard. Linear projects, when in close proximity of natural habitats or a water body such as rivers, require much more detailed studies to determine the mitigation measures against the potential impacts of the project. In case of water bodies, major risks such as flooding may bring with them additional work activities in the form of river regulation, additional emergency / evacuation procedures and dedicated personnel for continuous monitoring.

## C2.3

**(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business?**

Yes

## C2.3a

**(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.**

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**Identifier**

Risk 1

**Where in the value chain does the risk driver occur?**

Direct operations

**Risk type**

Transition risk

**Primary climate-related risk driver**

Policy and legal: Enhanced emissions-reporting obligations

**Type of financial impact**

Increased operating costs (e.g., higher compliance costs, increased insurance premiums)

**Company- specific description**

Turkey is implementing and investigating policy opportunities for reducing GHG emissions which may affect ENKA POWER primarily. Within this framework, Turkey has issued MRV system for monitoring GHG emissions and published INDC to reduce GHG emissions 21% from Business as usual scenario. Ministry of Environment and Urbanization is collaborating with international institutions to investigate measures applicable. As energy generation constitutes the majority of Turkey's GHG emissions, energy sector is one of the most likely candidates that will

be impacted with an ETS. ENKA Power operates Natural Gas Combined Cycle Power Plants in İzmir, Gebze and Adapazarı regions of Turkey which will be impacted by said regulation.

**Time horizon**

Medium-term

**Likelihood**

Likely

**Magnitude of impact**

Medium-low

**Are you able to provide a potential financial impact figure?**

Yes, an estimated range

**Potential financial impact figure – minimum (currency)**

15,000,000

**Potential financial impact figure – maximum (currency)**

90,000,000

**Explanation of financial impact figure**

Figure above gives average potential impact as percentage of revenue. Potential impact on ENKA POWER is estimated as 1%-6% depending on the regulations applicable. Depending on the nature of the regulation, financial impacts may be costs to purchase additional emissions allowances to stay below ETS limits and/or investments in new technologies to improve energy efficiency, so plants can stay below ETS limits.

**Management method**

Investment opportunities are investigated and listed for improving fuel efficiency and reducing emissions and investment costs. Also, emission intensity targets have been defined for all power plants in terms of CO<sub>2</sub>/kWh. To achieve this target, new solutions are developed and implemented continuously. For example, to increase the fuel efficiency and reduce carbon footprint, AGP & DLN (Advanced Gas Path & Dry



Low NOx) 2.6+ technology investment was made in our Natural Gas Combined Cycle Power Plants. Natural gas consumption was lowered approximately 2.6% for each turbine.

**Cost of management**

260,000,000

**Comment**

Cost of management given as the CAPEX of specific investment for AGP & DLN.

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**Identifier**

Risk 2

**Where in the value chain does the risk driver occur?**

Direct operations

**Risk type**

Physical risk

**Primary climate-related risk driver**

Chronic: Changes in precipitation patterns and extreme variability in weather patterns

**Type of financial impact**

Reduced revenue from decreased production capacity (e.g., transport difficulties, supply chain interruptions)

**Company- specific description**

ENKA's Natural Gas Combined Cycle Power plants located in İzmir, Gebze and Adapazarı need cooling medium for safe and efficient operation. Wet cooling systems are more efficient compared to dry (air) cooling systems. Increase in ambient temperature or water temperature and water scarcity may cause reduced plant efficiency/production capacity and increased operational costs and emissions. In extreme cases, power plants may need to shut down due to water scarcity.

**Time horizon**

Short-term

**Likelihood**

Very likely

**Magnitude of impact**

Medium

**Are you able to provide a potential financial impact figure?**

Yes, a single figure estimate

**Potential financial impact figure (currency)**

75,000,000

**Explanation of financial impact figure**

Impact of water scarcity or increased air/water temperature is estimated as 5% impact on ENKA Power revenues considering loss in efficiency and frequency of the expected extremes. Reduced efficiency will result in combustion of more fossil fuel or generating less electricity and creating less revenue. This may also result in new capital expenditures.

**Management method**

ENKA power plants have been designed to reduce dependency on fresh water resources. In İzmir, seawater desalination investment has been made to prevent risks on water supply from nearby fresh water resources. Adapazarı plant has been designed to use dry cooling system. All power plants have implemented new measures/investment for water reuse and recycling.

**Cost of management**

3,500,000

**Comment**

Cost of management is given as the CAPEX cost of investment for seawater desalination.

**Identifier**

Risk 3

**Where in the value chain does the risk driver occur?**

Direct operations

**Risk type**

Physical risk

**Primary climate-related risk driver**

Acute: Increased severity of extreme weather events such as cyclones and floods

**Type of financial impact**

Reduced revenue from decreased production capacity (e.g., transport difficulties, supply chain interruptions)

**Company- specific description**

ENKA İnşaat conducts many construction projects in areas with high event risks due to the impacts of climate change (e.g. Middle East). In such projects, extreme weather events such as dust storms and heat waves may impact our construction operations and even result in shutdowns.

**Time horizon**

Short-term

**Likelihood**

Likely

**Magnitude of impact**

Medium-high

**Are you able to provide a potential financial impact figure?**

Yes, a single figure estimate

**Potential financial impact figure (currency)**

250,000,000

**Explanation of financial impact figure**

Figure above gives average potential impact as percentage of revenue from construction projects that have physical climate risks (25%).

**Management method**

ENKA İnsaat closely monitors and uses weather and climate data for project planning including planning of daily activities about construction and installation works. In addition, comprehensive Business Continuity Management Plans are implemented for every project. ENKA collaborates with supply chain members to increase awareness and ability to integrate risks / challenges into procurement processes and offer potential solutions.

**Cost of management**

0

**Comment**

Costs related to data monitoring and implementation of Business Continuity Management Plans are already reflected in operational expenses of ENKA İnşaat.

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**Identifier**

Risk 4

**Where in the value chain does the risk driver occur?**

Direct operations

**Risk type**

Transition risk

**Primary climate-related risk driver**

Reputation: Shifts in consumer preferences

**Type of financial impact**

Reduction in capital availability

**Company- specific description**

ENKA İnşaat needs access to capital from International Finance Institution's in many of its construction projects. IFIs are much more stringent when it comes to managing climate risks and reporting. Therefore, ENKA needs to monitor its climate risks and opportunities and report on them regularly. Reporting climate impacts and data brings an additional burden to the company as there are many different projects and business lines ENKA operates in.

**Time horizon**

Current

**Likelihood**

Virtually certain

**Magnitude of impact**

High

**Are you able to provide a potential financial impact figure?**

Yes, a single figure estimate

**Potential financial impact figure (currency)**

155,000,000

**Explanation of financial impact figure**

Total revenues from current projects financed by IFIs in ENKA Group revenues (c. 10% of ENKA Group revenues)

**Management method**

ENKA started assessing and reporting its climate related risks and data in 2018. The Sustainability Committee, Corporate HSE Team and external consultants and auditors work towards transparently informing stakeholders of ENKA's climate performance and constantly improving it.

**Cost of management**

600,000

**Comment**

Typical cost for extensive ESIA Studies for two projects with high impact plus costs for external consultants that help ENKA report its climate impacts to the public.

## C2.4

**(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business?**

Yes

### C2.4a

**(C2.4a) Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business.**

---

**Identifier**

Opp1

**Where in the value chain does the opportunity occur?**

Direct operations

**Opportunity type**

Products and services

**Primary climate-related opportunity driver**

Development and/or expansion of low emission goods and services

**Type of financial impact**

Increased revenue through demand for lower emissions products and services

**Company-specific description**

ENKA's business strategy is to take part in "green" and environment friendly projects. Power plant construction is one of ENKA İNŞAAT's core businesses. While thermal power plants constructed by ENKA consume fossil fuels to generate electricity, these plants can be made more environment friendly by minimizing emissions. For instance, ENKA undertakes conversion projects from open-cycle (simple cycle) power plant (Phase I) to combined cycle power plant (CCPP) (Phase II) operation. These projects increase a plant's power generation output, improve plant efficiency and decrease environmental impacts remarkably. As per its sustainability strategy, ENKA is giving priority to perform power plant projects, with combined cycle configuration, in order to reduce carbon emissions. However, due to client requirements and other issues raised out of ENKA's control, the company may also perform the construction of simple cycle power plants for its business continuity.

**Time horizon**

Current

**Likelihood**

Very likely

**Magnitude of impact**

Medium-low

**Are you able to provide a potential financial impact figure?**

Yes, a single figure estimate

**Potential financial impact figure (currency)**

750,000,000

**Explanation of financial impact figure**

Share of revenues from new 'green' product lines. ENKA is also bidding for new conversion projects for upgrading existing plants to improve efficiency.

**Strategy to realize opportunity**

We regularly reassess existing and future energy markets as well as policy scenarios under which we operate or expect to operate. As per these assessments conducted by all levels of our organisation, we take necessary actions and factor the risks and opportunities into our financial planning process. With the growth of demand to sustainable and green energy, ENKA has established the Corporate Engineering Center to increase research and development on impacts of climate change on material selection processes and alternative engineering solutions better suited to climate for construction projects including Power Plant tenders.

**Cost to realize opportunity**

2,300,000

**Comment**

Expenses of the Corporate Engineering Center.

---

**Identifier**

Opp2

**Where in the value chain does the opportunity occur?**

Direct operations

**Opportunity type**

Products and services

**Primary climate-related opportunity driver**

Development and/or expansion of low emission goods and services

**Type of financial impact**

Increased revenue through demand for lower emissions products and services

**Company-specific description**



Çimtaş Steel produces wind turbine towers and parts. Increasing demand for wind power and incentives available for locally produced parts have created demand for local suppliers. In 2018, Çimtaş Steel has produced 92 wind turbine tower and numerous parts for the turbines corresponding to more than 200 MW installed capacity.

**Time horizon**

Current

**Likelihood**

Very likely

**Magnitude of impact**

Medium-high

**Are you able to provide a potential financial impact figure?**

Yes, a single figure estimate

**Potential financial impact figure (currency)**

15,000,000

**Explanation of financial impact figure**

Çimtaş Steel has continued to increase the revenues from wind turbine parts. Financial impact figure given corresponds to the percentage of sales of wind turbine parts in Çimtaş Steel's total revenues (19%).

**Strategy to realize opportunity**

Çimtaş follows the renewable energy (Wind) market development in Turkey and neighbourhood countries. Forecasts for new strategies of countries, new grid capacity allocation, turbine models and tenders are monitored and considered in product development and investment decisions. Specific R&D and engineering teams were established for designing and producing wind towers, turbines, rotors & stators.

**Cost to realize opportunity**

450,000

**Comment**

Cost of management reflects annual R&D and engineering costs of designing and producing wind towers, turbines, rotors & stators

---

**Identifier**

Opp3

**Where in the value chain does the opportunity occur?**

Customer

**Opportunity type**

Products and services

**Primary climate-related opportunity driver**

Shift in consumer preferences

**Type of financial impact**

Better competitive position to reflect shifting consumer preferences, resulting in increased revenues

**Company-specific description**

ENKA Pazarlama leases heavy machinery (e.g. Diggers, excavators, etc.) to clients. Due to recent developments due to climate change, ENKA Pazarlama customers prefer lower emissions alternatives of heavy machinery in their operations. Main reasons are carbon taxes, ability to leverage energy efficiency schemes and lower emissions requirements in some regions and fuel prices in others.

**Time horizon**

Current

**Likelihood**

Virtually certain

**Magnitude of impact**

Medium-high

**Are you able to provide a potential financial impact figure?**

Yes, a single figure estimate

**Potential financial impact figure (currency)**

130,000,000

**Explanation of financial impact figure**

% of revenues from 'green' products in ENKA Pazarlama total revenues. We estimate 80-81% of ENKA Pazarlama revenues come from the sale of green products. ENKA Pazarlama has increased the supply of its lower emission alternative vehicles. Revenues from lower emissions alternative products and vehicles made by recycled materials has increased rapidly.

**Strategy to realize opportunity**

Maintaining lower emissions alternatives in ENKA Pazarlama supply. ENKA Pazarlama also conducts route analysis to reduce the costs and emissions resulting from transportation of sold/leased goods.

**Cost to realize opportunity**

600,000

**Comment**

Additional cost of maintaining 'green' products in ENKA Pazarlama machinery park, calculated on per annum basis. While more efficient products are give-or-take 10% more expensive than their regular counterparts, we are only able to transfer approximately 7% of this to the end customer due to the competitive nature of the marketplace.

---

**Identifier**

Opp4

**Where in the value chain does the opportunity occur?**

Direct operations

**Opportunity type**

Resource efficiency

**Primary climate-related opportunity driver**

Use of more efficient modes of transport

**Type of financial impact**

Reduced operating costs (e.g., through efficiency gains and cost reductions)

**Company-specific description**

ENKA Pazarlama aims to minimize environmental negative impacts at every point throughout the supply chain and lifecycle of the machinery it supplies and is fulfilling its emissions obligations. At ENKA Pazarlama, a rapid reduction trend in motor-sourced emissions has been achieved through the use of advanced technology, training for final users, experience with equipment and proper directions.

**Time horizon**

Current

**Likelihood**

Virtually certain

**Magnitude of impact**

Medium-low

**Are you able to provide a potential financial impact figure?**

Yes, a single figure estimate

**Potential financial impact figure (currency)**

300,000

**Explanation of financial impact figure**

Analyses carried out by the ENKA Pazarlama logistics team for improvements in distribution and storage have shown that heavy transport vehicles used in distribution within Turkey generate multiple times the emissions generated by passenger cars and that through route and storage optimisation the waste of resources can be prevented and reduced. By implementing this policy, ENKA Pazarlama will be able to considerably lower costs and delivery times. Given financial impact is the total amount of annual savings possible.

**Strategy to realize opportunity**

It has been calculated that by using multiple storage modelling and by shifting the centre of distribution mass eastwards with increased use of the storehouse in Mersin, the ENKA Pazarlama work machinery domestic distribution route, which is 500,000 kilometres per annum, can be reduced by 31%.

**Cost to realize opportunity**

0

**Comment**

There were no additional cost to realize this opportunity (additional to regular operational expenses of the business) as ENKA's current warehouses were utilized efficiently after the modelling process.

---

**Identifier**

Opp5

**Where in the value chain does the opportunity occur?**

Direct operations

**Opportunity type**

Products and services

**Primary climate-related opportunity driver**

Development of new products or services through R&D and innovation

**Type of financial impact**

Increased revenue through demand for lower emissions products and services

**Company-specific description**

ENKA İnşaat conducts many construction projects where clients are looking for lower emissions options whether it be shifting from thermal power generation to renewables such as hydroelectric power stations, to new buildings that conform to energy efficiency schemes (LEAD, BREEAM) and regulations. ENKA has established a Corporate Engineering Center to perform increased research and development on impacts

of climate change on material selection processes and alternative engineering solutions better suited to climate risks. Thus, Climate Adaptation needs are considered early in the planning / design stages of all projects (i.e. comprehensive Environmental Impact Assessments).

**Time horizon**

Current

**Likelihood**

Virtually certain

**Magnitude of impact**

Medium-high

**Are you able to provide a potential financial impact figure?**

Yes, a single figure estimate

**Potential financial impact figure (currency)**

750,000,000

**Explanation of financial impact figure**

ENKA has increased its revenues from 'green' products in recent years including several new Hydroelectric Power Plant tenders (2 recent Hydroelectric Power Plant tenders with purchase agreements in Georgia). As we are currently not able to disclose the potential impact on our revenues, the financial impact figure provides the total investment amount of the two specific projects.

**Strategy to realize opportunity**

Establishing the Corporate Engineering Center, Turkey's first licenced construction R&D center to establish ENKA as a leader in green power tenders and efficient building design.

**Cost to realize opportunity**

2,300,000

**Comment**

Annual budget of ENKA Corporate Engineering Center.

## C2.5

### (C2.5) Describe where and how the identified risks and opportunities have impacted your business.

	Impact	Description
Products and services	Impacted	<p>Due to the increased demand from the market and incentives for locally produced renewable energy project parts in Turkey, Çimtas Steel has started to produce wind towers, rotors &amp; stators. Çimtas Steel has increased the share of its “green” product revenues to 50% of its total revenues in 2018 (%19 of Çimtaş’ consolidated revenues).</p> <p>Other ENKA Group companies also invested in greener products and services. ENKA İnşaat conducts many construction projects where clients are looking for lower emissions options whether it be shifting from thermal power generation to renewables such as hydroelectric power stations, to new buildings that conform to energy efficiency schemes (LEED, BREEAM) and regulations. ENKA has established a Corporate Engineering Center to perform increased research and development on impacts of climate change on material selection processes and alternative engineering solutions better suited to climate risks. Thus, Climate Adaptation needs are considered early in the planning / design stages of all projects (i.e. comprehensive Environmental Impact Assessments)</p>
Supply chain and/or value chain	Impacted for some suppliers, facilities, or product lines	<p>Increased collaboration between all stakeholders developed whilst performing business: Planners, Designers, Sub-contractors, Clients, Manufacturers and Regulatory Bodies. ENKA Pazarlama (Marketing) has started marketing fuel efficient and low carbon vehicles upon demand from downstream suppliers. ÇİMTAŞ Steel has invested in wind turbine tower manufacturing considering increased demand and incentives for locally produced parts. Çimtaş Steel’s revenues from “green” product lines such as wind turbine parts made 19% of Çimtaş’s consolidated revenues in 2018.</p>
Adaptation and mitigation activities	Impacted	<p>Emerging ETS regulation in Turkey has led ENKA Power to invest in lower emission technologies. Investment opportunities are investigated and listed for improving fuel efficiency and reducing emissions and investment costs. Also, emission intensity targets have been defined for all power plants in terms of CO<sub>2</sub>/kWh. To achieve this target, new solutions are developed and implemented continuously.</p>

Investment in R&D	Impacted	Corporate Engineering Center has been established to perform increased research and development on impacts of climate change on material selection processes and alternative engineering solutions better suited to climate. Thus, Climate Adaptation needs to be considered early in the planning / design stages of all projects (i.e. comprehensive Environmental Impact Assessments to be performed).
Operations	Impacted	All business-lines have been required to have a comprehensive Business Continuity Management Plan. Business decisions in all major processes (i.e. Engineering, Procurement and Construction) are made in compliance with the sustainability policy of the company to reduce emissions.  Specific emissions targets for ENKA Power (CO2/KWh) and Çimtaş Steel (CO2/person-hours/tonnes production) has been set to improve monitoring and assessing potential operational improvements in terms of efficiency and new investments.
Other, please specify	Not impacted	NA

## C2.6

**(C2.6) Describe where and how the identified risks and opportunities have been factored into your financial planning process.**

	Relevance	Description
Revenues	Impacted	Çimtaş Steel has increased revenues from “green” products by selling more wind turbine parts (towers, rotors & stators). The share “green” products in Çimtaş Steel revenues has increased to 50% (19% of Çimtaş’ consolidated revenues). ENKA Pazarlama (Marketing) has increased the sales of its vehicles and equipment that is considered “green” (vehicles built with green parts/low emission vehicle) to 81.4% of revenues. Two new hydroelectric power plant (HPP) project tenders with 15-year power-purchase agreements were won recently and is planned to go into operation in 2023, and is going to increase green, low risk revenues further.  Increasing the share of “green” products in ENKA’s revenues is an important step of ENKA’s risk and opportunity management process.



Operating costs	Impacted for some suppliers, facilities, or product lines	<p>Operating costs have decreased in Power Plants due to energy efficiency investments. To increase the fuel efficiency and reduce carbon footprint, AGP &amp; DLN (Advanced Gas Path &amp; Dry Low NOx) 2.6+ technology investment was made in our Natural Gas Combined Cycle Power Plants. Natural gas consumption was lowered approximately 2.6% for each turbine.</p> <p>For ENKA Insaat, operating costs have increased due to more stringent ESIA requirements in projects that are financed by IFIs. Two recent projects in Southern Iraq required major revisions to their ESIA reports as well as project plans and procedures that resulted in additional costs due to work stops, deviation from schedule and hiring extra personnel.</p>
Capital expenditures / capital allocation	Impacted for some suppliers, facilities, or product lines	<p>Due to investments made for efficiency, new product lines and adaptation, CAPEX have increased and a specific budget has been allocated for realization of such opportunities. For example, to increase the fuel efficiency and reduce carbon footprint, AGP &amp; DLN (Advanced Gas Path &amp; Dry Low NOx) 2.6+ technology investment was made in our Natural Gas Combined Cycle Power Plants. This investment required high amounts of CAPEX (USD 260 mio) . ENKA sees renewable energy and low carbon investments as a potential expansion area and participates bids for such investments (hydro power projects, thermal power rehabilitation projects etc.).</p>
Acquisitions and divestments	Impacted for some suppliers, facilities, or product lines	<p>ENKA Insaat has been working on divesting from thermal power plant EPC projects to renewable energy projects such as hydropower. For example, a project with two new hydroelectric power plant (HPP) tenders with 15-year purchase agreements were won recently and is planned to go into operation in 2023.</p>
Access to capital	Impacted	<p>Access to finance for fossil fuel investments have reduced whereas availability of finance for low carbon investments have increased. International Finance Institutions, Funds etc have been more sensitive about climate impacts of the projects financed.</p>
Assets	Impacted	<p>Assets owned by ENKA Real Estate have been reconstructed as per green building requirements to reduce operational costs and meet demand from the market. ENKA POWER plants have been rehabilitated to improve technical/financial performance of the assets. To date, no assets have been impacted negatively, however operating costs and capital expenditures have been impacted due to the need to strengthen and future-proof assets regarding climate related risks.</p>

Liabilities	Impacted	Requirement and liabilities have been considered by risk committee and reflected in investment/procurement decisions.
Other	Not impacted	NA

## C3. Business Strategy

### C3.1

**(C3.1) Are climate-related issues integrated into your business strategy?**

Yes

#### C3.1a

**(C3.1a) Does your organization use climate-related scenario analysis to inform your business strategy?**

Yes, qualitative

### C-AC3.1b/C-CE3.1b/C-CH3.1b/C-CO3.1b/C-EU3.1b/C-FB3.1b/C-MM3.1b/C-OG3.1b/C-PF3.1b/C-ST3.1b/C-TO3.1b/C-TS3.1b

**(C-AC3.1b/C-CE3.1b/C-CH3.1b/C-CO3.1b/C-EU3.1b/C-FB3.1b/C-MM3.1b/C-OG3.1b/C-PF3.1b/C-ST3.1b/C-TO3.1b/C-TS3.1b) Indicate whether your organization has developed a low-carbon transition plan to support the long-term business strategy.**

Yes

#### C3.1c

**(C3.1c) Explain how climate-related issues are integrated into your business objectives and strategy.**



ENKA Board and Early Risk Identification Committee have assessed "IEA Sustainable Development Scenario" and integrated relevant financial, regulatory, operational and management practices.

Main reflections to ENKA's business strategy are as below;

- Focusing on conversion of single cycle plants to combined cycle and encouraging clients and partners
- Producing parts for wind Turbines in Çimtaş Çelik
- Focusing on non-fossil fuel and renewable energy investments
- Monitoring and bidding to wind turbine tenders
- Monitoring hydropower tenders (such as Namakhvani HPP)
- Participating solar power plant tenders
- Designing new construction as per the green building standards and considering extreme weather events.
- Integrating risk assessment to new investment decisions (such as switching to sea water for cooling) or using weather/climate data in construction projects

The most substantial decision made as a result of the integration of climate-related issues has been the establishment of ENKA Sustainability Policy and the 2027 ENKA Sustainability Goals. These goals are categorized under 4 main headings and climate issues, especially potential GHG regulations (emerging ETS in Turkey) have influenced the goals that are categorized under 'Reducing Environmental Impact'. ENKA has set GHG emissions targets (intensity) for its consistent and high impact subsidiaries ENKA Power and Çimtaş. Renewable energy project/use and water footprint and water consumption targets have also been set to reduce dependency on fossil fuels and the potential water scarcity impacts of climate change.

For adaptation & risk assessment, ENKA prepares and applies the procedures for extreme water conditions in all projects. (Emergency response & Winterization plans are developed. In these plans, it is indicated what kind of precautions should be taken in extremely hot and cold weather conditions. Risk analyses are performed for extreme weather conditions in every project, and working hours are set by considering the consequences of these analyses. Furthermore, flood plans are developed when necessary, and they are attached to the site emergency plan.)

### C3.1d

**(C3.1d) Provide details of your organization's use of climate-related scenario analysis.**

Climate-related scenarios	Details

IEA Sustainable development scenario	<p>Scenario analysis were made for Turkey and other countries ENKA is active for short, medium and long term strategies. Scenario outcomes have been integrated in risk detection committee procedures, submitted to executive committee and integrated to individual risk assessments for projects. Diversification of business lines, new opportunities and potential investment areas have been identified as below; Together with other inputs and practical experience, scenario analysis has enabled company strategy to focus on low carbon business opportunities. ENKA has seen the trend and need for reducing energy related emissions and have started to update strategy considering the demand from market and clients. Conversion of single cycle NG power plants, investing in wind turbine parts and construction new buildings using green building standards are concrete results of this strategy. Results are made public through the sustainability report, company newsletters, website and sectoral publications. Main reflections to ENKA's business strategy are as below; -Focusing on conversion of single cycle plants to combined cycle and encouraging clients and partners -Producing parts for wind Turbines in Çimtaş Çelik -Focusing on non-fossil fuel and renewable energy investments - Monitoring and bidding to wind turbine tenders -Monitoring hydropower tenders (such as Namakhvani HPP) -Participating solar power plant tenders -Designing new construction as per the green building standards and considering extreme weather events. - Integrating risk assessment to new investment decisions (such as switching to sea water for cooling) or using weather/climate data in construction projects For adaptation risk assessment, ENKA prepares and applies the procedures for extreme water conditions in all projects. (Winterization plans are developed. In this plan, it is indicated what kind of precautions should be taken in extremely hot and cold weather conditions. Risk analyses are performed for extreme weather conditions in every project, and working hours are set by considering the consequences of these analyses. Furthermore, flood plans are developed when necessary, and they are attached to the site emergency plan.)</p>
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## **C-AC3.1e/C-CE3.1e/C-CH3.1e/C-CO3.1e/C-EU3.1e/C-FB3.1e/C-MM3.1e/C-OG3.1e/C-PF3.1e/C-ST3.1e/C-TO3.1e/C-TS3.1e**

**(C-AC3.1e/C-CE3.1e/C-CH3.1e/C-CO3.1e/C-EU3.1e/C-FB3.1e/C-MM3.1e/C-OG3.1e/C-PF3.1e/C-ST3.1e/C-TO3.1e/C-TS3.1e) Disclose details of your organization's low-carbon transition plan.**

ENKA has updated its methodology to focus on low-carbon businesses and investments. Main objectives are defined below. Through constructing new buildings according to green building standards, focusing on power plant rehabilitation projects and new investments in turbine parts, strategy has been partially achieved for short term period. Main actions for transition to low-carbon company defined are as below;

- Focusing on conversion of single cycle plants to combined cycle and encouraging clients and partners

- Producing parts for wind Turbines in Çimtaş Çelik
- Focusing on non-fossil fuel and renewable energy investments
- Monitoring and bidding to wind turbine tenders
- Monitoring hydropower tenders (such as Namakhvani HPP)
- Participating solar power plant tenders
- Designing new construction as per the green building standards.

ENKA Power's three facilities are all Combined-Cycle Natural Gas Power Plants. Through Turkey's low carbon transition, secure supply of cleaner burning natural gas is going to play a large role. ENKA Power has been continually optimising and increasing the efficiency of its plants to prepare for this transition.

## C4. Targets and performance

### C4.1

**(C4.1) Did you have an emissions target that was active in the reporting year?**

Intensity target

### C4.1b

**(C4.1b) Provide details of your emissions intensity target(s) and progress made against those target(s).**

---

**Target reference number**

Int 1

**Scope**

Scope 1

**% emissions in Scope**



99

**Targeted % reduction from base year**

15

**Metric**

Metric tons CO<sub>2</sub>e per megawatt hour (MWh)\*

**Base year**

2017

**Start year**

2018

**Normalized base year emissions covered by target (metric tons CO<sub>2</sub>e)**

9,358,119

**Target year**

2018

**Is this a science-based target?**

No, but we anticipate setting one in the next 2 years

**% of target achieved**

100

**Target status**

Replaced

**Please explain**

ENKA Power has set a target to keep emissions intensity to under 400gCO<sub>2</sub>/Kwh of electricity production. This is a Rolling target for each year until 2027.

**% change anticipated in absolute Scope 1+2 emissions**

10

**% change anticipated in absolute Scope 3 emissions**

10

## C4.2

**(C4.2) Provide details of other key climate-related targets not already reported in question C4.1/a/b.**

---

**Target**

Energy usage

**KPI – Metric numerator**

g CO<sub>2</sub>e

**KPI – Metric denominator (intensity targets only)**

person-hours/tonnes

**Base year**

2017

**Start year**

2018

**Target year**

2018

**KPI in baseline year**

24



**KPI in target year**

25

**% achieved in reporting year**

0

**Target Status**

Underway

**Please explain**

This is a rolling target used by Çimtaş to assess energy consumption annually.

**Part of emissions target**

No

**Is this target part of an overarching initiative?**

No, it's not part of an overarching initiative

**C4.3**

**(C4.3) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.**

Yes

**C4.3a**

**(C4.3a) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.**

	Number of initiatives	Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)
Under investigation		



To be implemented*		
Implementation commenced*		
Implemented*	6	246,636.86
Not to be implemented	0	0

### C4.3b

**(C4.3b) Provide details on the initiatives implemented in the reporting year in the table below.**

**Initiative type**

Process emissions reductions

**Description of initiative**

New equipment

**Estimated annual CO2e savings (metric tonnes CO2e)**

243,000

**Scope**

Scope 1

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

33,500,000

**Investment required (unit currency – as specified in C0.4)**

260,000,000

**Payback period**

4 - 10 years

**Estimated lifetime of the initiative**

6-10 years

**Comment**

AGP; DLN2,6+ technology investment has been made for all three power plants owned by ENKA Power, reducing natural gas consumption by 2.6% per turbine.

---

**Initiative type**

Energy efficiency: Building services

**Description of initiative**

Lighting

**Estimated annual CO2e savings (metric tonnes CO2e)**

77.75

**Scope**

Scope 2 (location-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

5,500

**Investment required (unit currency – as specified in C0.4)**

76,923

**Payback period**

11-15 years

**Estimated lifetime of the initiative**

11-15 years

**Comment**

LED conversion in Kuntseva Plaza for technical sections.

---

**Initiative type**

Energy efficiency: Building services

**Description of initiative**

Lighting

**Estimated annual CO2e savings (metric tonnes CO2e)**

206.05

**Scope**

Scope 2 (location-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

10,500

**Investment required (unit currency – as specified in C0.4)**

19,334

**Payback period**

1-3 years

**Estimated lifetime of the initiative**

11-15 years

**Comment**

Food court and underground parking lot LED transformation in Belyaevo.

---

**Initiative type**

Energy efficiency: Building services

**Description of initiative**

Lighting

**Estimated annual CO2e savings (metric tonnes CO2e)**

114.92

**Scope**

Scope 2 (location-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

10,500

**Investment required (unit currency – as specified in C0.4)**

12,507

**Payback period**

1-3 years

**Estimated lifetime of the initiative**

11-15 years

**Comment**

-2nd floor underground parking lot LED transformation in Leningradskiy.

---

**Initiative type**

Energy efficiency: Building services

**Description of initiative**

Lighting

**Estimated annual CO2e savings (metric tonnes CO2e)**

501.87

**Scope**

Scope 2 (location-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

27,500

**Investment required (unit currency – as specified in C0.4)**

62,000

**Payback period**

1-3 years

**Estimated lifetime of the initiative**

11-15 years

**Comment**

Skylight, parking lot and walkways LED transformation in Vernadskogo.

---

**Initiative type**

Energy efficiency: Building services

**Description of initiative**

HVAC

**Estimated annual CO2e savings (metric tonnes CO2e)**

2,736.27

**Scope**

Scope 2 (location-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

250,000

**Investment required (unit currency – as specified in C0.4)**

3,000

**Payback period**

<1 year

**Estimated lifetime of the initiative**

6-10 years

**Comment**

Some of the silencers were removed, improving the air flows while allowing fan engines to work on lower rpm in in the high capacity AHUs with frequency convertors.

**C4.3c****(C4.3c) What methods do you use to drive investment in emissions reduction activities?**

Method	Comment
Compliance with regulatory requirements/standards	Regulatory requirements are closely followed by HSE and legal team. Activities are implemented as per the local regulations, international standards and company HSE standards.
Dedicated budget for energy efficiency	Continuous improvement approach is employed by ENKA group companies. Recommendations from employees or engineering team are evaluated, prioritized and implemented considering the budget allocation investment return and other benefits/requirements.
Internal incentives/recognition programs	Internal incentives and award programs are applied in all ENKA group companies. ENKA Insaat HSE Incentive Procedure, includes sustainability and environment topics as well, states whoever reports or notifies extraordinary operating performance gets rewarded individually with individual KPI'S through premiums and behavior recognition. Executive Committee also monitors the financial management and environmental performance of corporate and project executives and rewarded with yearly premiums according to their seniority and experience. ÇİMTAŞ Steel and Pipe companies and ENKA Power also has detailed written procedures for employee incentives including recognition and monetary rewards.

**C4.5****(C4.5) Do you classify any of your existing goods and/or services as low-carbon products or do they enable a third party to avoid GHG emissions?**

Yes

## C4.5a

**(C4.5a) Provide details of your products and/or services that you classify as low-carbon products or that enable a third party to avoid GHG emissions.**

---

**Level of aggregation**

Group of products

**Description of product/Group of products**

Çimtaş Steel produces wind turbine tower and parts. In 2018, 92 towers and their parts has been delivered for wind turbines corresponding to more than 200 MW installed capacity.

**Are these low-carbon product(s) or do they enable avoided emissions?**

Avoided emissions

**Taxonomy, project or methodology used to classify product(s) as low-carbon or to calculate avoided emissions**

Low-Carbon Investment (LCI) Registry Taxonomy

**% revenue from low carbon product(s) in the reporting year**

19

**Comment**

% revenue from low carbon product(s) given as share of Çimtaş revenues.

---

**Level of aggregation**

Product

**Description of product/Group of products**



ENKA Real Estate is owner of many buildings and rents to clients. ENKA Real Estate has started converting or reconstructing its assets as per green building standards. Thus, clients can benefit from lower energy consumption, lower emission services.

**Are these low-carbon product(s) or do they enable avoided emissions?**

Low-carbon product

**Taxonomy, project or methodology used to classify product(s) as low-carbon or to calculate avoided emissions**

Low-Carbon Investment (LCI) Registry Taxonomy

**% revenue from low carbon product(s) in the reporting year**

11

**Comment**

.

## C-EU4.6

**(C-EU4.6) Describe your organization's efforts to reduce methane emissions from your activities.**

All power plants are equipped with Hazardous Gas Monitoring system. Detectors are installed in Generator Housing, Gas Fuel Compartment and Turbine Compartment. Any methane leakage from detectors generates alarm and the system secures the units. Leakages are identified and prevented as defined in management plan. All power plants are equipped with Hazardous Gas Monitoring system. Detectors are installed in Generator Housing, Gas Fuel Compartment and Turbine Compartment. Any methane leakage from detectors generates alarm and the system secures the units. Leakages are identified and prevented as defined in management plan.

## C5. Emissions methodology

### C5.1

**(C5.1) Provide your base year and base year emissions (Scopes 1 and 2).**

**Scope 1**

---



**Base year start**

January 1, 2017

**Base year end**

December 31, 2017

**Base year emissions (metric tons CO2e)**

9,380,851.17

**Comment**

**Scope 2 (location-based)**

---

**Base year start**

January 1, 2017

**Base year end**

December 31, 2017

**Base year emissions (metric tons CO2e)**

192,502.88

**Comment**

Location-based result has been used as a proxy since a market-based figure cannot be calculated.

**Scope 2 (market-based)**

---

**Base year start**

January 1, 2017

**Base year end**

December 31, 2017

**Base year emissions (metric tons CO2e)**

0

**Comment**

Location-based result has been used as a proxy since a market-based figure cannot be calculated.

## C5.2

**(C5.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate Scope 1 and Scope 2 emissions.**

IPCC Guidelines for National Greenhouse Gas Inventories, 2006

ISO 14064-1

The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition)

## C6. Emissions data

### C6.1

**(C6.1) What were your organization's gross global Scope 1 emissions in metric tons CO2e?**

**Reporting year**

---

**Gross global Scope 1 emissions (metric tons CO2e)**

8,010,476.21

**Start date**

January 1, 2018

**End date**

December 31, 2018

**Comment**

.

## C6.2

**(C6.2) Describe your organization's approach to reporting Scope 2 emissions.**

**Row 1**

**Scope 2, location-based**

We are reporting a Scope 2, location-based figure

**Scope 2, market-based**

We have no operations where we are able to access electricity supplier emission factors or residual emissions factors and are unable to report a Scope 2, market-based figure

**Comment**

.

## C6.3

**(C6.3) What were your organization's gross global Scope 2 emissions in metric tons CO2e?**

**Reporting year**

**Scope 2, location-based**

182,688.7

**Start date**

January 1, 2018

**End date**

December 31, 2018

**Comment**

**C6.4**

**(C6.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?**

No

**C6.5**

**(C6.5) Account for your organization's Scope 3 emissions, disclosing and explaining any exclusions.**

**Purchased goods and services**

---

**Evaluation status**

Relevant, calculated

**Metric tonnes CO2e**

969,198

**Emissions calculation methodology**

Purchasing data for iron, steel & aluminium, concrete and asphalt was multiplied with DEFRA 2018 Material use emission factors.

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Explanation**

## Capital goods

---

### Evaluation status

Relevant, not yet calculated

### Explanation

Scope 3 emissions of capital goods were not calculated due to lack of detailed information.

## Fuel-and-energy-related activities (not included in Scope 1 or 2)

---

### Evaluation status

Relevant, calculated

### Metric tonnes CO<sub>2</sub>e

1,224,351

### Emissions calculation methodology

Activity data was multiplied by emission factor of the fuels. DEFRA 2018 factors for well-to-tank and transmission and distribution losses were used.

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

### Explanation

Scope of this indicator is upstream emissions of purchased fuels and transmission & distribution losses from electricity consumption.

## Upstream transportation and distribution

---

### Evaluation status

Relevant, calculated

### Metric tonnes CO<sub>2</sub>e

1,790

**Emissions calculation methodology**

Activity data (in KM) was multiplied by emission factor of the fuel (diesel).

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0.04

**Explanation**

Includes transportation of purchased products by ENKA Pazarlama.

**Waste generated in operations**

---

**Evaluation status**

Relevant, calculated

**Metric tonnes CO2e**

948

**Emissions calculation methodology**

Activity data (recycled, reused, or landfilled waste and treated wastewater) was multiplied by emission factor (DEFRA 2018) of the wastes.

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Explanation**

Includes disposal and treatment of generated waste and wastewater.

**Business travel**

---

**Evaluation status**

Relevant, calculated

**Metric tonnes CO2e**

8,274

**Emissions calculation methodology**

ICAO tool has been used to calculate the length of flight paths of all flights. DEFRA 2018 emission factors for short-haul, medium-haul and long-haul flights were multiplied by the KM values.

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

100

**Explanation**

The indicator only includes flights. Activity data has been obtained from ENKA's travel agency to calculate emissions from airway travels.

**Employee commuting**

---

**Evaluation status**

Relevant, calculated

**Metric tonnes CO2e**

693

**Emissions calculation methodology**

Activity data (in KM) was multiplied by emission factor of the fuel (diesel) (DEFRA 2018)

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Explanation**

Employee buses for Çimtaş operations are included. KM distance travelled by employee ring buses were multiplied by the emission factor of diesel.

**Upstream leased assets**

---

**Evaluation status**

Not relevant, explanation provided



**Explanation**

There are no upstream leased assets.

**Downstream transportation and distribution**

---

**Evaluation status**

Relevant, calculated

**Metric tonnes CO2e**

1,266

**Emissions calculation methodology**

Activity data (KM) was multiplied by emission factor of the fuel (diesel).

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0.05

**Explanation**

Includes transportation of purchased products by ENKA Pazarlama. DEFRA 2018 factors were used for EF (All HGVs – Average Laden)

**Processing of sold products**

---

**Evaluation status**

Not relevant, explanation provided

**Explanation**

Scope 3 emissions of processing of sold products are not relevant to our operations.

**Use of sold products**

---

**Evaluation status**

Relevant, calculated

**Metric tonnes CO2e**

106,437

**Emissions calculation methodology**

Activity data that is based on operating hours assumptions in lt/hr was multiplied by emission factor of diesel.

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Explanation**

Includes emissions from fuel consumption of vehicles sold by ENKA Pazarlama

**End of life treatment of sold products**

---

**Evaluation status**

Relevant, calculated

**Metric tonnes CO2e**

230

**Emissions calculation methodology**

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Explanation**

Activity data obtained from ENKA İnşaat ve Sanayi A.Ş. has been used. Defra factors have been used for EFs of metals (recycled 100 %)

**Downstream leased assets**

---

**Evaluation status**

Not relevant, explanation provided



**Explanation**

Emissions included in Scope 1 and 2

**Franchises**

---

**Evaluation status**

Relevant, calculated

**Metric tonnes CO2e**

**Emissions calculation methodology**

Activity data (in KM) was multiplied by emission factor from DEFRA 2018 – Passenger Vehicles – Cars (Upper medium).

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Explanation**

**Investments**

---

**Evaluation status**

Not relevant, explanation provided

**Explanation**

Included in Scope 1 and 2 emissions.

**Other (upstream)**

---

**Evaluation status**

Not relevant, explanation provided

**Explanation**

No other upstream activity.

**Other (downstream)**

---

**Evaluation status**

Not relevant, explanation provided

**Explanation**

No other downstream activity.

## C6.7

**(C6.7) Are carbon dioxide emissions from biologically sequestered carbon relevant to your organization?**

No

## C6.10

**(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.**

---

**Intensity figure**

0.004

**Metric numerator (Gross global combined Scope 1 and 2 emissions)**

8,193,164.91

**Metric denominator**

unit total revenue



**Metric denominator: Unit total**

2,062,118,000

**Scope 2 figure used**

Location-based

**% change from previous year**

42.86

**Direction of change**

Increased

**Reason for change**

Emissions intensity has increased due to the reduction in revenues in USD. The recent devaluation in Turkey has led to a very steep increase in the USD/TRY rate, resulting in a negative impact to our revenues in USD. Absolute emissions were decreased by 14.42%.

---

**Intensity figure**

595

**Metric numerator (Gross global combined Scope 1 and 2 emissions)**

8,193,164.91

**Metric denominator**

full time equivalent (FTE) employee

**Metric denominator: Unit total**

13,762

**Scope 2 figure used**

Location-based



**% change from previous year**

72.29

**Direction of change**

Decreased

**Reason for change**

Reduction of absolute emissions due to investments in energy efficiency and especially the reduction in electricity production from natural gas. The number of employees in scope has also increased.

---

**Intensity figure**

0.353

**Metric numerator (Gross global combined Scope 1 and 2 emissions)**

8,193,164.91

**Metric denominator**

megawatt hour generated (MWh)

**Metric denominator: Unit total**

23,200,000

**Scope 2 figure used**

Location-based

**% change from previous year**

24

**Direction of change**

Decreased



**Reason for change**

Reduced electricity generation from natural gas power plants and resulting absolute emissions has been reduced significantly. However, this caused emissions efficiency of our plants to decrease slightly.

## C7. Emissions breakdowns

### C7.1

**(C7.1) Does your organization break down its Scope 1 emissions by greenhouse gas type?**

Yes

#### C7.1a

**(C7.1a) Break down your total gross global Scope 1 emissions by greenhouse gas type and provide the source of each used greenhouse warming potential (GWP).**

Greenhouse gas	Scope 1 emissions (metric tons of CO2e)	GWP Reference
CO2	8,008,032.78	IPCC Fifth Assessment Report (AR5 – 100 year)
HFCs	2,443.43	IPCC Fifth Assessment Report (AR5 – 100 year)

#### C-EU7.1b

**(C-EU7.1b) Break down your total gross global Scope 1 emissions from electric utilities value chain activities by greenhouse gas type.**

	Gross Scope 1 CO2 emissions (metric tons CO2)	Gross Scope 1 methane emissions (metric tons CH4)	Gross Scope 1 SF6 emissions (metric tons SF6)	Gross Scope 1 emissions (metric tons CO2e)	Comment
--	---	---	---	--	---------

Fugitives	330	0	0	330	Fugitive emissions source are HFCs used in auxiliary cooling units
Combustion (Electric utilities)	7,984,911.88	142.33	0	7,992,669.06	Natural gas combusted for electricity generation. Gross Scope 1 emissions include N2O emissions as well.
Combustion (Gas utilities)	0	0	0	0	No gas utility operations.
Combustion (Other)	18.51	0	0	18.51	Diesel combustion in generators to generate electricity.
Emissions not elsewhere classified	344	0	0	344	Total of emissions due to commercial-residential heating, on-road transportation, fire protection and wastewater treatment activities in electric utilities.

## C7.2

**(C7.2) Break down your total gross global Scope 1 emissions by country/region.**

Country/Region	Scope 1 emissions (metric tons CO <sub>2</sub> e)
Turkey	8,002,246.83
Russian Federation	7,502.65
Georgia	726.73

## C7.3

**(C7.3) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.**

By activity





### C7.3c

**(C7.3c) Break down your total gross global Scope 1 emissions by business activity.**

Activity	Scope 1 emissions (metric tons CO2e)
Commercial-Residential Heating	11,280.97
On-Road Transportation	1,763.95
Auxillary Cooling Units	2,443.43
Wastewater Treatment	2,156.46
Diesel (electricity production)	162.32
Natural Gas (electricity production)	7,992,669.06

### C-CE7.4/C-CH7.4/C-CO7.4/C-EU7.4/C-MM7.4/C-OG7.4/C-ST7.4/C-TO7.4/C-TS7.4

**(C-CE7.4/C-CH7.4/C-CO7.4/C-EU7.4/C-MM7.4/C-OG7.4/C-ST7.4/C-TO7.4/C-TS7.4) Break down your organization’s total gross global Scope 1 emissions by sector production activity in metric tons CO2e.**

	Gross Scope 1 emissions, metric tons CO2e	Comment
Electric utility generation activities	7,993,238.13	Electric utility generation activities includes natural gas and diesel combustion, cooling and transportation activities, fire extinguishing, wastewater treatment and residential heating.

### C7.5

**(C7.5) Break down your total gross global Scope 2 emissions by country/region.**

Country/Region	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)	Purchased and consumed electricity, heat, steam or cooling (MWh)	Purchased and consumed low-carbon electricity, heat, steam or cooling accounted in market-based approach (MWh)
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Turkey	10,988.31	0	22,959.72	0
Russian Federation	170,780.58	0	351,189.47	0
Georgia	919.8	0	7,748.99	0

## C7.6

**(C7.6) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.**

By activity

### C7.6c

**(C7.6c) Break down your total gross global Scope 2 emissions by business activity.**

Activity	Scope 2, location-based emissions (metric tons CO2e)	Scope 2, market-based emissions (metric tons CO2e)
Electricity consumption	156,483.14	0
District heating	26,205.56	0

## C7.9

**(C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?**

Decreased

### C7.9a

**(C7.9a) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined) and for each of them specify how your emissions compare to the previous year.**

	Change in emissions (metric tons CO2e)	Direction of change	Emissions value (percentage)	Please explain calculation
Change in renewable energy consumption				N/A
Other emissions reduction activities	246,236.86	Decreased	2.58	ENKA has achieved a reduction of 2.58% through emission reduction activities. 246,236.86 tCO2e was reduced. $(-246,236.86/9.573.354,05) \times 100 = -2.58\%$
Divestment				N/A
Acquisitions				N/A
Mergers				N/A
Change in output	1,133,552.28	Decreased	11.84	Most of the reduction in emissions come from the reduction in power generation activities. Total reduction from PY S1+S2 emissions were 1.380.189.14. We removed the impact of emission reduction projects from this figure: $1.380.189.14 - 246,636.86 = 1.133.552,28$ tCO2e reduction from change in output. $(-1.133.552,28/9.573.354,05) \times 100 = -11.84\%$
Change in methodology				N/A
Change in boundary				N/A
Change in physical operating conditions				N/A
Unidentified				N/A

Other				N/A
-------	--	--	--	-----

## C7.9b

**(C7.9b) Are your emissions performance calculations in C7.9 and C7.9a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?**

Location-based

## C8. Energy

### C8.1

**(C8.1) What percentage of your total operational spend in the reporting year was on energy?**

More than 0% but less than or equal to 5%

### C8.2

**(C8.2) Select which energy-related activities your organization has undertaken.**

	Indicate whether your organization undertakes this energy-related activity
Consumption of fuel (excluding feedstocks)	Yes
Consumption of purchased or acquired electricity	Yes
Consumption of purchased or acquired heat	Yes
Consumption of purchased or acquired steam	No
Consumption of purchased or acquired cooling	No
Generation of electricity, heat, steam, or cooling	Yes

## C8.2a

**(C8.2a) Report your organization's energy consumption totals (excluding feedstocks) in MWh.**

	Heating value	MWh from renewable sources	MWh from non-renewable sources	Total MWh
Consumption of fuel (excluding feedstock)	LHV (lower heating value)	0	40,680,591.97	40,680,591.97
Consumption of purchased or acquired electricity		0	248,087.1	248,087.1
Consumption of purchased or acquired heat		0	138,290.56	138,290.56
Consumption of self-generated non-fuel renewable energy		0		0
Total energy consumption		0	41,066,969.62	41,066,969.62

## C8.2b

**(C8.2b) Select the applications of your organization's consumption of fuel.**

	Indicate whether your organization undertakes this fuel application
Consumption of fuel for the generation of electricity	Yes
Consumption of fuel for the generation of heat	Yes
Consumption of fuel for the generation of steam	Yes
Consumption of fuel for the generation of cooling	No
Consumption of fuel for co-generation or tri-generation	Yes

## C8.2c

**(C8.2c) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type.**

---

**Fuels (excluding feedstocks)**

Natural Gas

**Heating value**

LHV (lower heating value)

**Total fuel MWh consumed by the organization**

40,670,341.79

**MWh fuel consumed for self-generation of electricity**

0

**MWh fuel consumed for self-generation of heat**

53,035.97

**MWh fuel consumed for self-generation of steam**

0

**MWh fuel consumed for self-cogeneration or self-trigeneration**

40,617,305.82

**Comment**

---

**Fuels (excluding feedstocks)**

Motor Gasoline

**Heating value**

LHV (lower heating value)

**Total fuel MWh consumed by the organization**

1,283.11

**MWh fuel consumed for self-generation of electricity**

0

**MWh fuel consumed for self-generation of heat**

1,283.11

**MWh fuel consumed for self-generation of steam**

0

**MWh fuel consumed for self-cogeneration or self-trigeneration**

0

**Comment**

---

**Fuels (excluding feedstocks)**

Diesel

**Heating value**

LHV (lower heating value)

**Total fuel MWh consumed by the organization**

8,965.66

**MWh fuel consumed for self-generation of electricity**

601.94

**MWh fuel consumed for self-generation of heat**

8,363.72

**MWh fuel consumed for self-generation of steam**

0

**MWh fuel consumed for self-cogeneration or self-trigeneration**

0

**Comment**

---

**Fuels (excluding feedstocks)**

Liquefied Petroleum Gas (LPG)

**Heating value**

LHV (lower heating value)

**Total fuel MWh consumed by the organization**

1.21

**MWh fuel consumed for self-generation of electricity**

0

**MWh fuel consumed for self-generation of heat**

1.21

**MWh fuel consumed for self-generation of steam**

0

**MWh fuel consumed for self-cogeneration or self-trigeneration**

0



**Comment**

**C8.2d**

**(C8.2d) List the average emission factors of the fuels reported in C8.2c.**

**Diesel**

---

**Emission factor**

74.1

**Unit**

kg CO2e per GJ

**Emission factor source**

IPCC

**Comment**

**Liquefied Petroleum Gas (LPG)**

---

**Emission factor**

63.1

**Unit**

kg CO2e per GJ

**Emission factor source**

IPCC

**Comment**

## Motor Gasoline

---

**Emission factor**

69.3

**Unit**

kg CO2e per GJ

**Emission factor source**

IPCC

**Comment**

## Natural Gas

---

**Emission factor**

56.1

**Unit**

kg CO2e per GJ

**Emission factor source**

**Comment**

## C8.2e

**(C8.2e) Provide details on the electricity, heat, steam, and cooling your organization has generated and consumed in the reporting year.**

	Total Gross generation (MWh)	Generation that is consumed by the organization (MWh)	Gross generation from renewable sources (MWh)	Generation from renewable sources that is consumed by the organization (MWh)
Electricity	23,200,000	23,200,000	0	0
Heat	37,235	37,235	0	0
Steam	0	0	0	0
Cooling	0	0	0	0

## C-EU8.2e

**(C-EU8.2e) For your electric utility activities, provide a breakdown of your total power plant capacity, generation, and related emissions during the reporting year by source.**

### Coal – hard

**Nameplate capacity (MW)**

0

**Gross electricity generation (GWh)**

0

**Net electricity generation (GWh)**

0

**Absolute scope 1 emissions (metric tons CO<sub>2</sub>e)**

0



**Scope 1 emissions intensity (metric tons CO2e per GWh)**

0

**Comment**

**Lignite**

---

**Nameplate capacity (MW)**

0

**Gross electricity generation (GWh)**

0

**Net electricity generation (GWh)**

0

**Absolute scope 1 emissions (metric tons CO2e)**

0

**Scope 1 emissions intensity (metric tons CO2e per GWh)**

0

**Comment**

**Oil**

---

**Nameplate capacity (MW)**

0

**Gross electricity generation (GWh)**

0

**Net electricity generation (GWh)**

0

**Absolute scope 1 emissions (metric tons CO2e)**

0

**Scope 1 emissions intensity (metric tons CO2e per GWh)**

0

**Comment**

**Gas**

---

**Nameplate capacity (MW)**

3,830

**Gross electricity generation (GWh)**

23,200

**Net electricity generation (GWh)**

22,968,000

**Absolute scope 1 emissions (metric tons CO2e)**

7,993,238.3

**Scope 1 emissions intensity (metric tons CO2e per GWh)**

344.53

**Comment**

Scope 1 emissions intensity was calculated taking into consideration the Gross electricity generation figure. ENKA Power has a target to keep emissions intensity below 400mtCO2e/GWh.

## **Biomass**

---

**Nameplate capacity (MW)**

0

**Gross electricity generation (GWh)**

0

**Net electricity generation (GWh)**

0

**Absolute scope 1 emissions (metric tons CO2e)**

0

**Scope 1 emissions intensity (metric tons CO2e per GWh)**

0

**Comment**

## **Waste (non-biomass)**

---

**Nameplate capacity (MW)**

0

**Gross electricity generation (GWh)**

0

**Net electricity generation (GWh)**

0

**Absolute scope 1 emissions (metric tons CO2e)**

0



**Scope 1 emissions intensity (metric tons CO2e per GWh)**

0

**Comment**

**Nuclear**

---

**Nameplate capacity (MW)**

0

**Gross electricity generation (GWh)**

0

**Net electricity generation (GWh)**

0

**Absolute scope 1 emissions (metric tons CO2e)**

0

**Scope 1 emissions intensity (metric tons CO2e per GWh)**

0

**Comment**

**Geothermal**

---

**Nameplate capacity (MW)**

0

**Gross electricity generation (GWh)**

0

**Net electricity generation (GWh)**

0

**Absolute scope 1 emissions (metric tons CO2e)**

0

**Scope 1 emissions intensity (metric tons CO2e per GWh)**

0

**Comment**

**Hydroelectric**

---

**Nameplate capacity (MW)**

0

**Gross electricity generation (GWh)**

0

**Net electricity generation (GWh)**

0

**Absolute scope 1 emissions (metric tons CO2e)**

0

**Scope 1 emissions intensity (metric tons CO2e per GWh)**

0

**Comment**

**Wind**

---





**Nameplate capacity (MW)**

0

**Gross electricity generation (GWh)**

0

**Net electricity generation (GWh)**

0

**Absolute scope 1 emissions (metric tons CO2e)**

0

**Scope 1 emissions intensity (metric tons CO2e per GWh)**

0

**Comment**

**Solar**

---

**Nameplate capacity (MW)**

0

**Gross electricity generation (GWh)**

0

**Net electricity generation (GWh)**

0

**Absolute scope 1 emissions (metric tons CO2e)**

0

**Scope 1 emissions intensity (metric tons CO2e per GWh)**

0

**Comment**

**Other renewable**

---

**Nameplate capacity (MW)**

0

**Gross electricity generation (GWh)**

0

**Net electricity generation (GWh)**

0

**Absolute scope 1 emissions (metric tons CO<sub>2</sub>e)**

0

**Scope 1 emissions intensity (metric tons CO<sub>2</sub>e per GWh)**

0

**Comment**

**Other non-renewable**

---

**Nameplate capacity (MW)**

0

**Gross electricity generation (GWh)**

0

**Net electricity generation (GWh)**

0

**Absolute scope 1 emissions (metric tons CO2e)**

0

**Scope 1 emissions intensity (metric tons CO2e per GWh)**

0

**Comment**

**Total**

---

**Nameplate capacity (MW)**

3,830

**Gross electricity generation (GWh)**

23,200

**Net electricity generation (GWh)**

22,968,000

**Absolute scope 1 emissions (metric tons CO2e)**

7,993,238.13

**Scope 1 emissions intensity (metric tons CO2e per GWh)**

344.53

**Comment**

Scope 1 emissions intensity was calculated taking into consideration the Gross electricity generation figure. ENKA Power has a target to keep emissions intensity below 400mtCO2e/GWh.

## C8.2f

**(C8.2f) Provide details on the electricity, heat, steam and/or cooling amounts that were accounted for at a low-carbon emission factor in the market-based Scope 2 figure reported in C6.3.**

---

**Basis for applying a low-carbon emission factor**

No purchases or generation of low-carbon electricity, heat, steam or cooling accounted with a low-carbon emission factor

**Low-carbon technology type**

**Region of consumption of low-carbon electricity, heat, steam or cooling**

**MWh consumed associated with low-carbon electricity, heat, steam or cooling**

**Emission factor (in units of metric tons CO<sub>2</sub>e per MWh)**

**Comment**

## C-EU8.4

**(C-EU8.4) Does your electric utility organization have a transmission and distribution business?**

No

## C9. Additional metrics

### C9.1

(C9.1) Provide any additional climate-related metrics relevant to your business.

---

**Description**

Other, please specify  
Water Use

**Metric value**

0.02

**Metric numerator**

m3 of demineralized water

**Metric denominator (intensity metric only)**

MWh

**% change from previous year**

0

**Direction of change**

No change

**Please explain**

Water use and withdrawal is monitored continuously. The metric defined above is for İzmir natural gas power plant.

---

**Description**

Other, please specify  
Water Use

**Metric value**

0.03

**Metric numerator**

m3 of demineralized water

**Metric denominator (intensity metric only)**

MWh generated

**% change from previous year**

0

**Direction of change**

No change

**Please explain**

Water use and withdrawal is monitored continuously. The metric defined above is for Adapazarı and Gebze natural gas power plants.

**C-EU9.5a**

**(C-EU9.5a) Break down, by source, your total planned CAPEX in your current CAPEX plan for power generation.**

Primary power generation source	CAPEX planned for power generation from this source	Percentage of total CAPEX planned for power generation	End year of CAPEX plan	Comment
Gas	10	10	2019	

## C-EU9.5b

(C-EU9.5b) Break down your total planned CAPEX in your current CAPEX plan for products and services (e.g. smart grids, digitalization, etc.).

Products and services	Description of product/service	CAPEX planned for product/service	Percentage of total CAPEX planned products and services	End of year CAPEX plan
-----------------------	--------------------------------	-----------------------------------	---	------------------------

## C-CO9.6/C-EU9.6/C-OG9.6

(C-CO9.6/C-EU9.6/C-OG9.6) Disclose your investments in low-carbon research and development (R&D), equipment, products, and services.

### Investment start date

January 1, 2018

### Investment end date

December 31, 2018

### Investment area

R&D

### Technology area

Other, please specify

R&D Center Staff Payments

### Investment maturity

Applied research and development

### Investment figure

3,500,000

**Low-carbon investment percentage**

41-60%

**Please explain**

Only staff cost for R&D and Design center has been included.

## C10. Verification

### C10.1

**(C10.1) Indicate the verification/assurance status that applies to your reported emissions.**

	Verification/assurance status
Scope 1	No third-party verification or assurance
Scope 2 (location-based or market-based)	No third-party verification or assurance
Scope 3	No third-party verification or assurance

### C10.2

**(C10.2) Do you verify any climate-related information reported in your CDP disclosure other than the emissions figures reported in C6.1, C6.3, and C6.5?**

No, but we are actively considering verifying within the next two years



## C11. Carbon pricing

### C11.1

**(C11.1) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?**

No, but we anticipate being regulated in the next three years

### C11.1d

**(C11.1d) What is your strategy for complying with the systems in which you participate or anticipate participating?**

ENKA is going to determine the involvement or the level of involvement of the projects and facilities which do not meet carbon emission targets or exceed the carbon emission limits. Country and sector based scenarios will be considered and emissions targets will be determined for each facility/activity.

### C11.2

**(C11.2) Has your organization originated or purchased any project-based carbon credits within the reporting period?**

Yes

### C11.2a

**(C11.2a) Provide details of the project-based carbon credits originated or purchased by your organization in the reporting period.**

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**Credit origination or credit purchase**

Credit purchase

**Project type**

Solar

**Project identification**

ENKA İnşaat ve Sanayi A.Ş. took the first steps towards offsetting its carbon emissions by supporting “Solar Forests”, the first non-governmental organisation developed project in Turkey to be certified by Gold Standard VER in the field of solar energy, conducted by Aegean Forest Foundation. This self-sufficient project uses electrical energy generated by solar panels to provide irrigation.

**Verified to which standard**

Gold Standard

**Number of credits (metric tonnes CO2e)**

611

**Number of credits (metric tonnes CO2e): Risk adjusted volume**

611

**Credits cancelled**

Yes

**Purpose, e.g. compliance**

Voluntary Offsetting

## C11.3

**(C11.3) Does your organization use an internal price on carbon?**

No, but we anticipate doing so in the next two years

## C12. Engagement

### C12.1

**(C12.1) Do you engage with your value chain on climate-related issues?**

Yes, our suppliers

Yes, our customers

## C12.1a

**(C12.1a) Provide details of your climate-related supplier engagement strategy.**

---

### **Type of engagement**

Engagement & incentivization (changing supplier behaviour)

### **Details of engagement**

Run an engagement campaign to educate suppliers about climate change

Climate change performance is featured in supplier awards scheme

### **% of suppliers by number**

60

### **% total procurement spend (direct and indirect)**

70

### **% Scope 3 emissions as reported in C6.5**

0

### **Rationale for the coverage of your engagement**

ENKA has well established supplier eligibility criteria. Those criteria also involve questions about climate change and environmental compliance. Tier 1 suppliers with highest business volume are prioritized where ever possible. Number of training hours on climate change increased for supply chain stakeholders and clients in ENKA Academy. Collaboration between all stakeholders whilst performing business: Planners, Designers, Sub-contractors, Clients, Manufacturers and Regulatory Bodies has been increased to integrate risks/challenges into procurement processes and offer joint solutions.

### **Impact of engagement, including measures of success**

Qualified suppliers are invited to regular meetings and trainings to inform about ENKA's environment, quality, HSE and sustainability management systems. Considering the size and risk of the supplier, supplier audits are performed to ensure the compliance with commitments and requirements. Outcomes of the audits are shared with suppliers and development of an action plan is requested if necessary and monitored. Working with catering company in ENKA headquarter, wastes has been reduced via separating packaging material and sending to licensed recycling companies and food waste has been sent to barns. In SCPX project implemented in Georgia, upon audits made and recommendations by ENKA, design of the waste abatement company's new facilities has been significantly improved and many revision (i.e.e seepage water collection pit) has been made.

**Comment**

Some of the questions for suppliers are as below;  Do you have an established Environmental Management System in place? (ISO 14001 etc.)  Do you have a waste management plan?  How do you manage and abate hazardous wastes?  Do you have environmentally friendly products?  Do you use environment friendly products in your services/products?  Do you have LCA for your services/products? (life cycle assessment)?  Do you use CFC in your products and services?  Do you have a management plan for your products/services emitting GHGs?

---

**Type of engagement**

Compliance & onboarding

**Details of engagement**

Included climate change in supplier selection / management mechanism

Climate change is integrated into supplier evaluation processes

**% of suppliers by number**

70

**% total procurement spend (direct and indirect)**

80

**% Scope 3 emissions as reported in C6.5**

0

### **Rationale for the coverage of your engagement**

ENKA has well established supplier eligibility criteria. Those criteria also involve questions about climate change and environmental compliance. Tier 1 suppliers with highest business volume are prioritized where ever possible. Number of training hours on climate change increased for supply chain stakeholders and clients in ENKA Academy. Collaboration between all stakeholders whilst performing business: Planners, Designers, Sub-contractors, Clients, Manufacturers and Regulatory Bodies has been increased to integrate risks/challenges into procurement processes and offer joint solutions.

### **Impact of engagement, including measures of success**

Qualified suppliers are invited to regular meetings and trainings to inform them about ENKA's environment, quality, HSE and sustainability management systems. Considering the size and risk of the supplier, supplier audits are performed to ensure the compliance with commitments and requirements. Outcomes of the audits are shared with suppliers and development of an action plan is requested if necessary and monitored. Working with catering company in ENKA headquarter, wastes has been reduced via separating packaging material and sending to licensed recycling companies and food waste has been sent to barns. In SCPX project implemented in Georgia, upon audits made and recommendations by ENKA, design of the waste abatement company's new facilities has been significantly improved and many revision (i.e.e seepage water collection pit) has been made.

### **Comment**

Some of the questions for suppliers are as below;  Do you have an established Environmental Management System in place? (ISO 14001 etc.)  Do you have a waste management plan?  How do you manage and abate hazardous wastes?  Do you have environmentally friendly products?  Do you use environment friendly products in your services/products?  Do you have LCA for your services/products? (life cycle assessment)?  Do you use CFC in your products and services?  Do you have a management plan for your products/services emitting GHGs?

---

### **Type of engagement**

### **Details of engagement**

**% of suppliers by number**

**% total procurement spend (direct and indirect)**

**% Scope 3 emissions as reported in C6.5**

**Rationale for the coverage of your engagement**

**Impact of engagement, including measures of success**

**Comment**

## **C12.1b**

**(C12.1b) Give details of your climate-related engagement strategy with your customers.**

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**Type of engagement**

Education/information sharing

**Details of engagement**

Share information about your products and relevant certification schemes (i.e. Energy STAR)

**% of customers by number**

60



**% Scope 3 emissions as reported in C6.5**

20

**Please explain the rationale for selecting this group of customers and scope of engagement**

Green buildings are built in the Embassy projects as per project requirements. (The Client in the Embassy projects are public institutions which carry out the project on behalf of the government.) There are also green buildings in Russia which are our own investment. Our strategy, especially in our investments, is to make natural resource-friendly buildings with as little energy consumption as possible. Many of our lessees are important global brands. To meet the expectations about climate change and environment, during planning phase and project operation period, we are in constant contact with these major firms and we work on these issues.

**Impact of engagement, including measures of success**

Green buildings constructed and leased by ENKA is preferred by clients which are international entities. Operational cost of those buildings and comfort levels are also superior than conventional buildings. Therefore, besides reducing carbon/water footprint of the lessees, this service also reduces the operational costs of lessees.

**C12.3**

**(C12.3) Do you engage in activities that could either directly or indirectly influence public policy on climate-related issues through any of the following?**

- Direct engagement with policy makers
- Trade associations
- Funding research organizations
- Other

**C12.3a**

**(C12.3a) On what issues have you been engaging directly with policy makers?**

Focus of legislation	Corporate position	Details of engagement	Proposed legislative solution

Mandatory carbon reporting	Support	ENKA CEO in board of TUSIAD (Turkish Industry and Business Association) which is the main business NGO in Turkey. TUSIAD supports climate change policies and has inhouse working groups on environment and climate change.	TUSIAD has supported issuance and implementation of MRV regulation.
Climate finance	Support	TUSIAD publishes its responses to climate related issues in its website. For Climate finance, TUSIAD has assessed this in a session under climate conference.	TUSIAD supports low carbon development technology investments, energy efficiency investments for a sustainable industry. TUSIAD recommends to develop and implement a national policy for climate mitigation and low carbon development.

## C12.3b

**(C12.3b) Are you on the board of any trade associations or do you provide funding beyond membership?**

Yes

## C12.3c

**(C12.3c) Enter the details of those trade associations that are likely to take a position on climate change legislation.**

### Trade association

TUSIAD -Turkish Industry and Business Association

### Is your position on climate change consistent with theirs?

Consistent

### Please explain the trade association's position

TUSIAD has published many reports, newsletters and organized events about climate change. TUSIAD has published position paper in September 2017 ([https://tusiad.org/tr/cevre-iklim-degisikligi-cg/item/download/8919\\_06c373fb91e8727cb4d8ae1361874416](https://tusiad.org/tr/cevre-iklim-degisikligi-cg/item/download/8919_06c373fb91e8727cb4d8ae1361874416) ) and supports



Turkey to steadfastly develop national policies on climate change mitigation and effectively pursues their implementation. In the position paper, TUSIAD has stated that initiatives regarding Turkey's status under the Paris Agreement be resolutely continued with the contribution of all stakeholders.

ENKA also joined the TUSIAD Environment and Climate Change Workgroup as of 2019 in order to undertake a more active role in the extensive national and international work conducted on environment and climate change. The TUSIAD Environment and Climate Change Workgroup contributes to forming environmental policies in Turkey and the development of regulations required within the framework of these policies, assesses the implementation of these regulations, carries out studies and presents its opinions to relevant institutions and organisations.

**How have you influenced, or are you attempting to influence their position?**

ENKA has supported and approved the position paper as board member. By joining the Environment and Climate Change Working Group, ENKA hopes to play a much more active role in supporting TUSIAD's position of supporting Turkey's low carbon development.

## C12.3d

**(C12.3d) Do you publicly disclose a list of all research organizations that you fund?**

Yes

## C12.3e

**(C12.3e) Provide details of the other engagement activities that you undertake.**

ENKA funds TEMA (The Turkish Foundation for Combating Soil Erosion for Reforestation and Protection of Natural Habitats). Paper collected from ENKA offices are donated to TEMA for planting forestation activities. ENKA also collaborates with ÇEKUL (The Foundation for the Protection and Promotion of the Environment and Cultural Heritage) for assessment of ENKA Schools Campus' environmental impacts and initiated sustainable campus studies in 2017.

ENKA has also become a signatory to The Global Compact in 2017 and publishes its performance against UNGC principles annually in its sustainability report.

## C12.3f

**(C12.3f) What processes do you have in place to ensure that all of your direct and indirect activities that influence policy are consistent with your overall climate change strategy?**

ENKA has a Sustainability Committee that is composed of members of Corporate Groups and ENKA's subsidiaries' representatives. The Committee's role is to review and advise the Board and CEO on policies and performance against the ENKA's strategy and standards. President and Chairman of the Executive Committee (CEO) is responsible for climate change related issues and reports to company's Board of Directors.

## C12.4

**(C12.4) Have you published information about your organization's response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s).**

---

### Publication

In voluntary sustainability report

### Status

Complete

### Attach the document

 ENKA\_SurdurulebilirlikRaporuENG.13.06.19.pdf

### Page/Section reference

Energy Efficiency and Climate Change, pages 152-156

### Content elements

Governance

Strategy

Emissions figures  
Emission targets  
Other metrics

### **Comment**

---


### **Publication**

In voluntary communications

### **Status**

Complete

### **Attach the document**

 ENKA\_Sustainability\_Policy\_ENG.pdf

### **Page/Section reference**

1

### **Content elements**

Governance  
Strategy

### **Comment**



## C14. Signoff

### C-FI

**(C-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.**

No additional information

### C14.1

**(C14.1) Provide details for the person that has signed off (approved) your CDP climate change response.**

	Job title	Corresponding job category
Row 1	President and Chairman of the Executive Committee	Chief Executive Officer (CEO)

## Submit your response

**In which language are you submitting your response?**

**Please confirm below**

